Fire Support in Peace Operations

CW2 Monty Gonzales

OP Gunner, Kosovo/Serbia Border 2000

Domorovce, Kosovo/Serbia Border 2000

Torijos-Tocumen Airfield, Panama 1989

An ever increasing and expanding National Security Strategy of "Engagement and Enlargement" will continue to broadened the military's role in nontraditional missions and increase its relevance in areas other than large scale warfighting.

"A sophistication that contains no component of historical orientation seems to me to be no sophistication at all."

The Balkan states include Albania, Bosnia and Herzegovina, Bulgaria, Croatia, Macedonia, Moldova, Romania, Slovenia and Yugoslavia (Serbia and Montenegro).

Total Population: Over 60 million people

Ethnic Diversity: The region is among the most ethnically diverse in the world as a result of centuries of migrations and wars.

Religious Diversity:

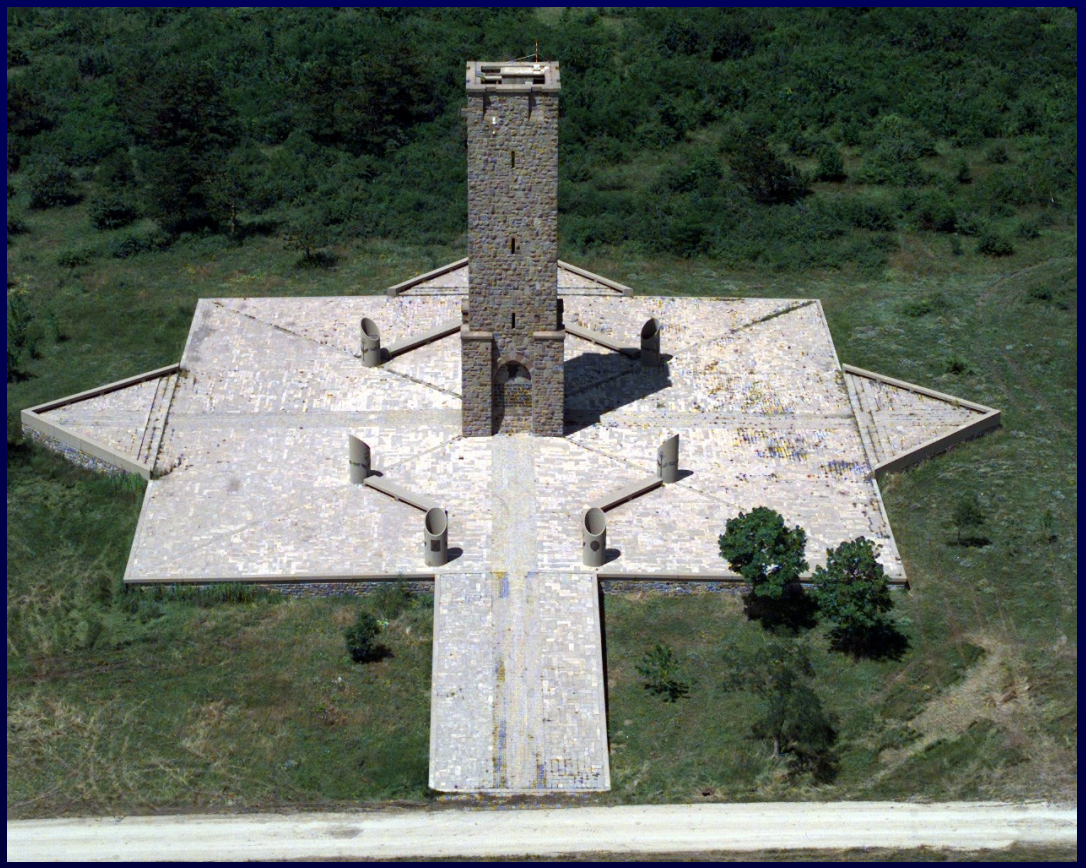
Serbs of Yugoslavia are Slavic and Orthodox Christian

Albanians in Kosovo and in Albania are primarily Muslim

Croats and Slovenes are primarily Catholic

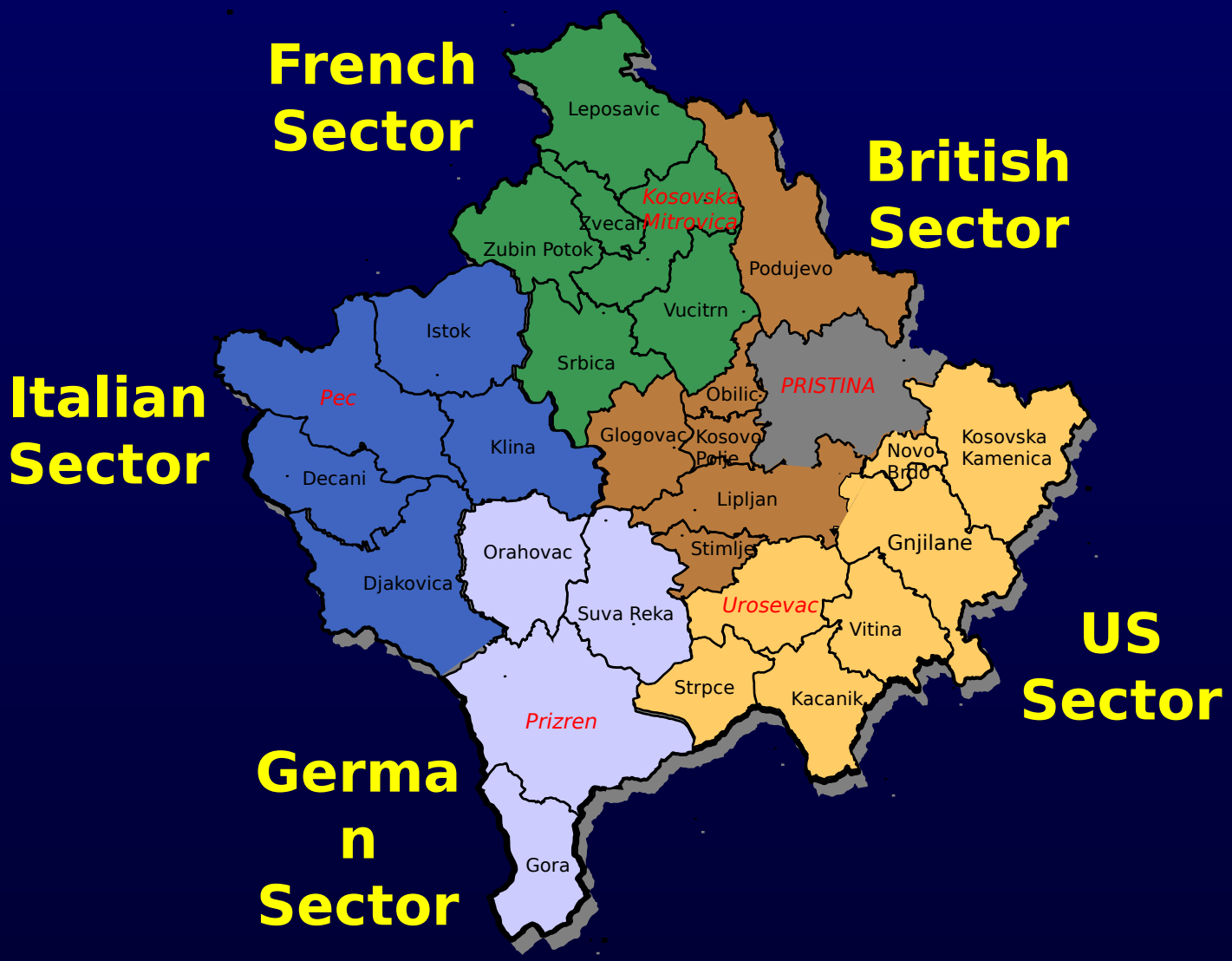
Romanians, Macedonians, and Montenegrins are primary Orthodox

✓ **The majority of Kosovar Albanians consider themselves distinct and of a higher status then Albanians outside of Kosovo**



Serb Monument to the Battle of Kosovo-Polje 1389

DIVISION OF LABOR



The Composition of the U.S. Sector included Russian, Greek, Polish, Ukrainian, UAE, and other nations forces with differing political agendas

- ✓ **The composition and organization of the Multinational Force was not always beneficial to the accomplishment of the mission**
- ✓ **Pushing a single message was never as easy as issuing a FRAGO and ordering a commander to "Do it"**

U.S. and Russian Forces containing a political demonstration near Kaminica, Kosovo 2000

- ✓ **Demonstrating a KFOR unified effort across the sector**
- ✓ **Delicate line between adequate force protection and portraying a biased overly aggressive facilitator of the peace process**

PRIMARY ROLES

Force Protection

- ✓ Radar Operations (Q-36/37)
- ✓ Base Camp Security
- ✓ [illegible]

Targeting

- ✓ Information Operations
- ✓ In support of CON Plans

Doctrinal FS Operations

- ✓ Rehearsal of CON OPS
- ✓ Planned as a part of every Operation
- ✓ Integrated Defense

THE CHALLENGE

Deciphering an asymmetrical environment and applying non-lethal and lethal means to achieve the commander's objectives

- ✓ Determining Causation
- ✓ Maintaining impartiality
- ✓ Affecting the environment with non-

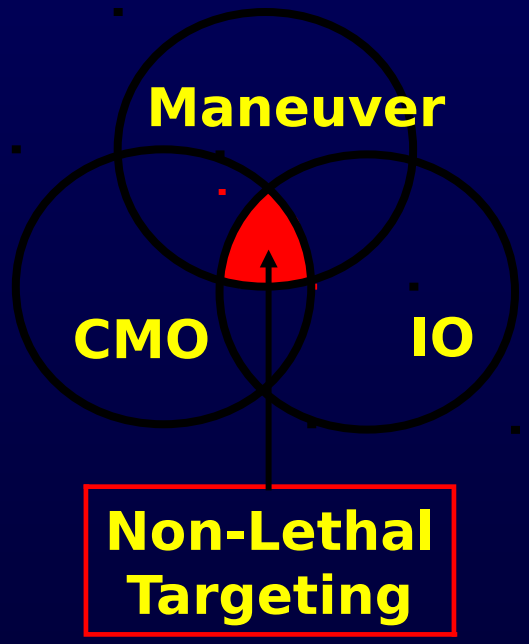
Targeting in Kosovo

TARGETING ENVIRONMENT

Targeting in Kosovo

Non-lethal Targeting

Included lethal but consisted primarily of non-lethal me



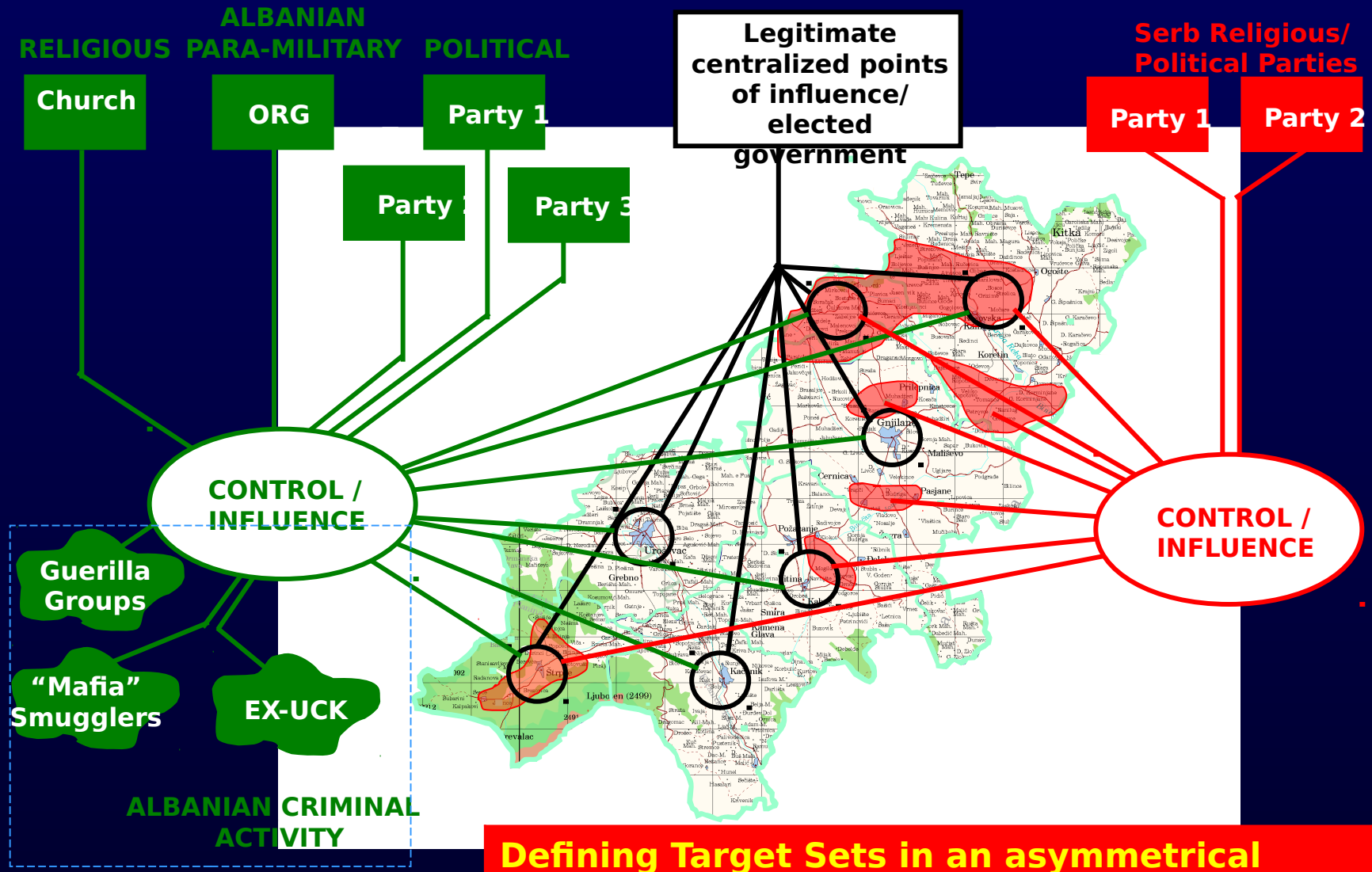
- Mission: Safe & secure environmen
- Three elements of combat power:
  - Maneuver Operations
  - Civil-Military Operations
  - Information Operations
- Targeting shapes the operational
- environment
- Operational environment is ambigu
- Engage Societal Structures:
  - Political, civil, religious, other
  - Key leaders and populace

TARGETING ENVIRONMENT

Societal Institutions

Targeting in Kosovo

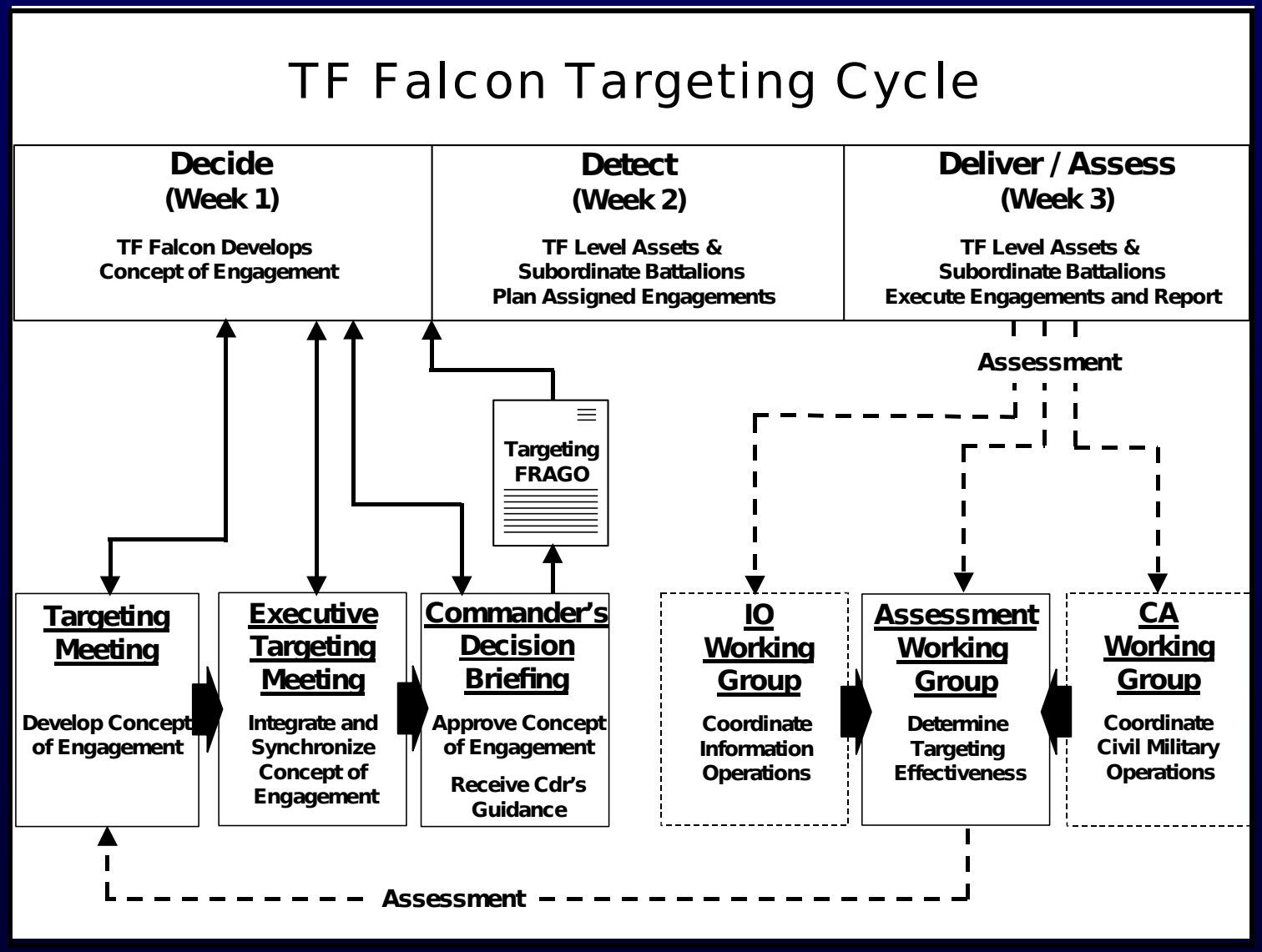
K-Alb and K-Serb have separate systems and institutions.



Defining Target Sets in an asymmetrical environment

Decide – Detect – Deliver -- Assess

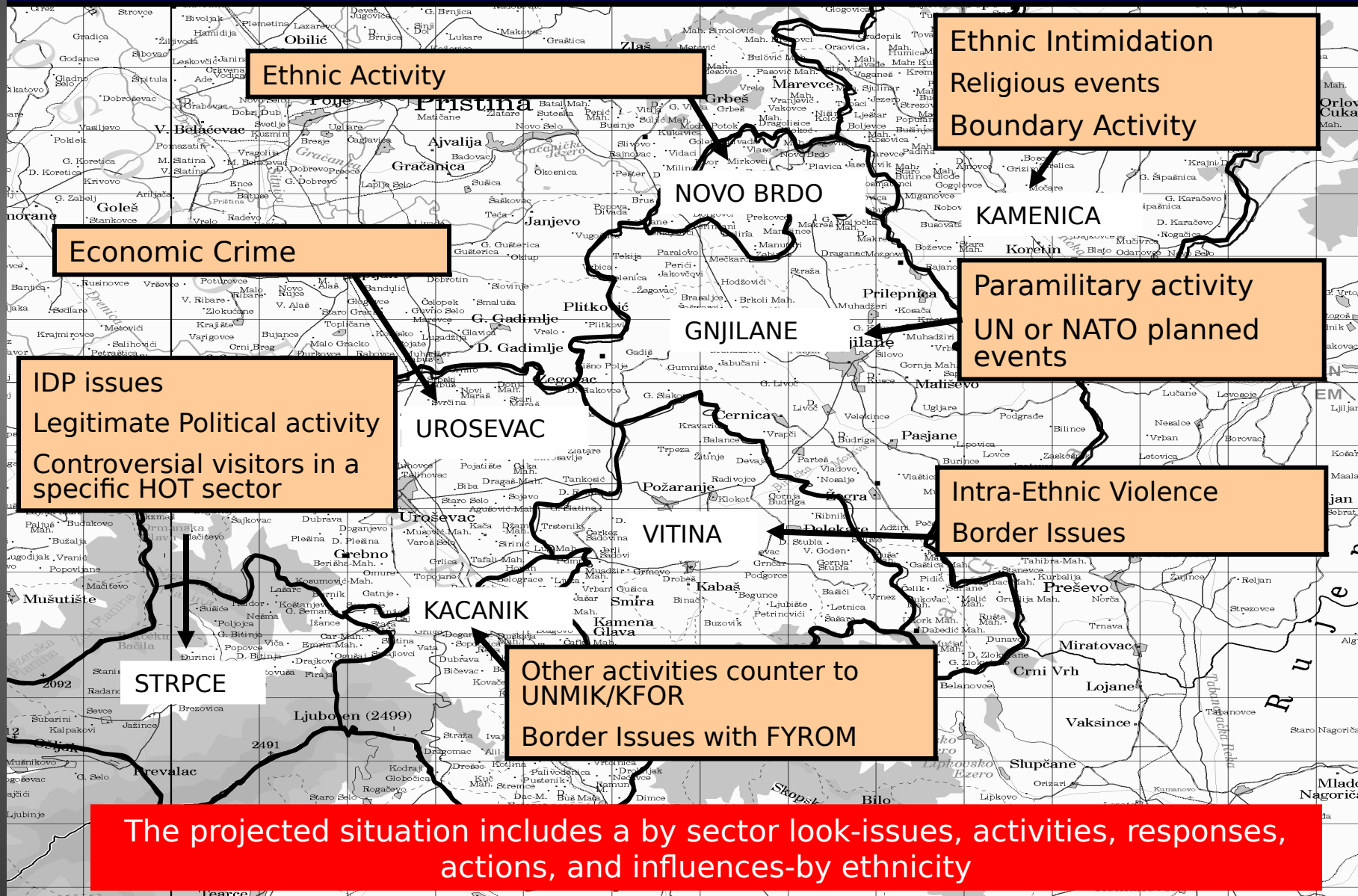
TARGETING CYCLE



Targeting in Kosovo

Projected Situation

DECIDE



The projected situation includes a by sector look-issues, activities, responses, actions, and influences-by ethnicity

Proposed HVT Sets

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C
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D
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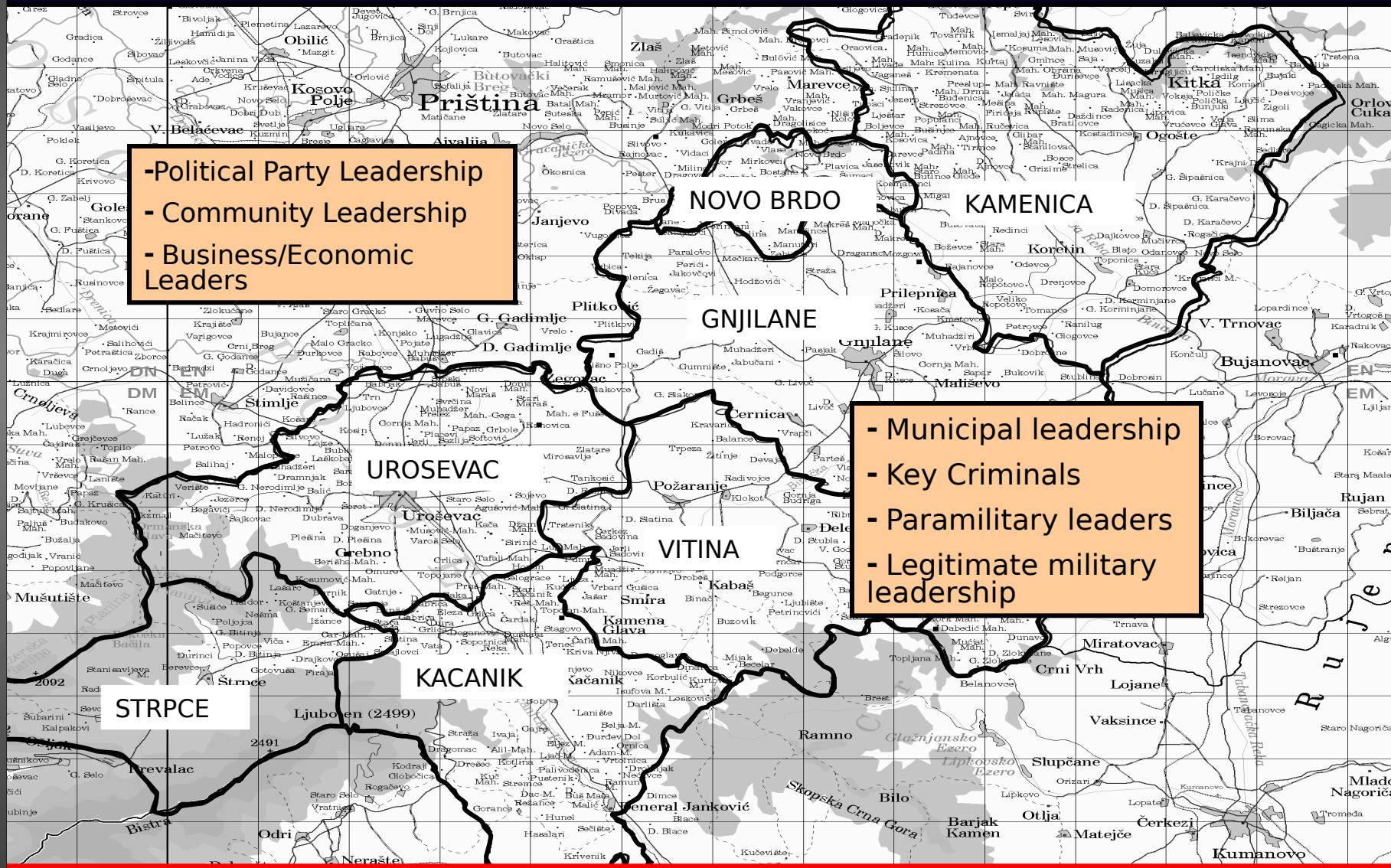


Defines key HVT sets based on the proposed activity for the TGT period

Proposed IO HPTs

DECIDE

Targeting Objectives are **Dynamic**

Support cooperative leaders

Limit obstructionists' impact

Limit extremists' impact

Support cooperative leaders

HPTL

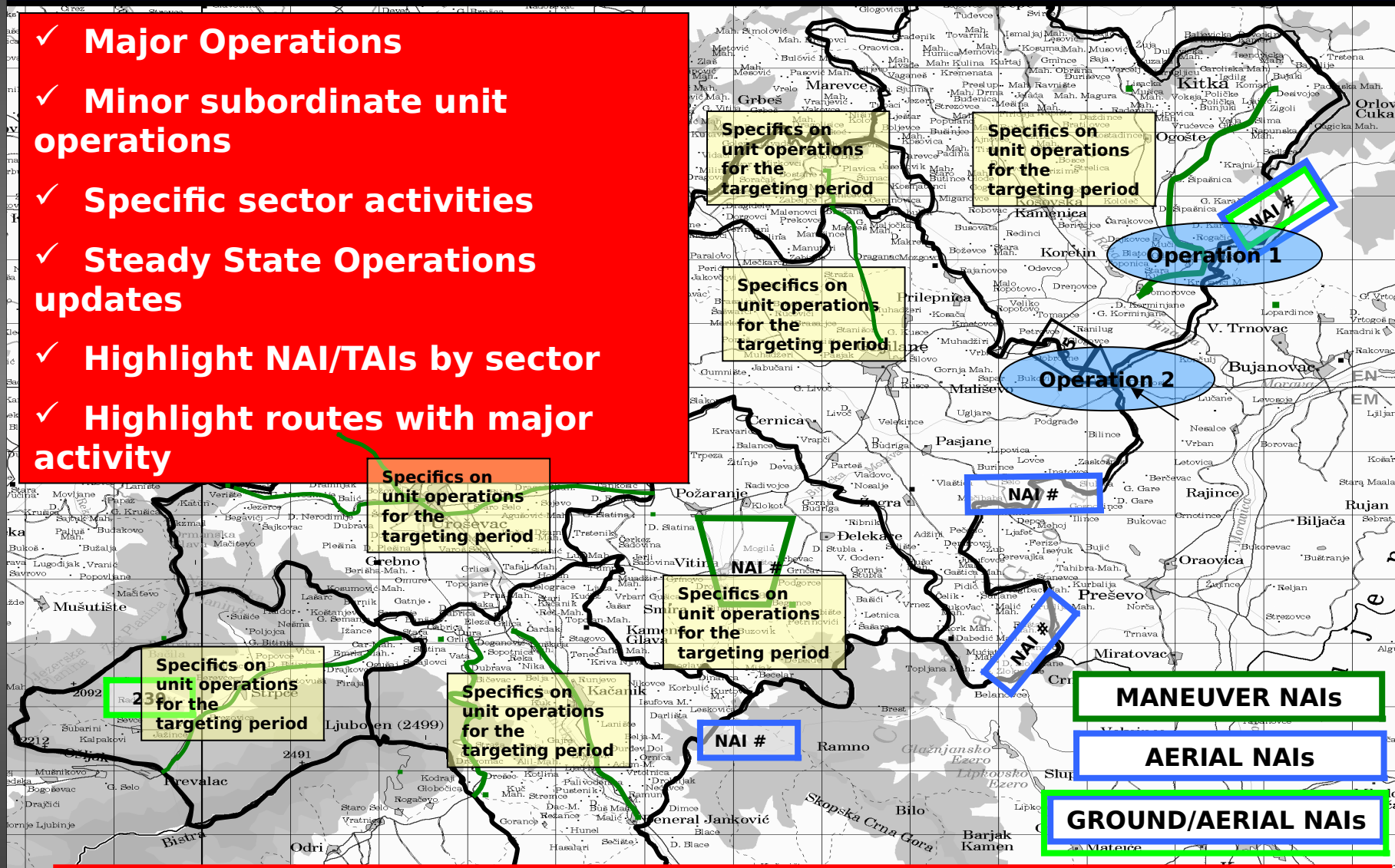
Target Set	Targets
K-Serb Leaders	Political/Religious
K-Serb Populace	Key Locations
K-Alb Civil Leaders	Municipal Assembly Presidents & VPs
K-Alb Political Leaders	Political Organization
Paramilitary	Area Commanders
K-Alb Populace	Key locations

Engagement priorities for the Targeting Period

PROPOSED MANEUVER OPERATIONS

DETECT AND DELIVER

- ✓ Major Operations
- ✓ Minor subordinate unit operations
- ✓ Specific sector activities
- ✓ Steady State Operations updates
- ✓ Highlight NAI/TAIs by sector
- ✓ Highlight routes with major activity


Specifics on unit operations for the targeting period
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NAI #
NAI #
NAI #
NAI #
Operation 1
Operation 2
MANEUVER NAIs
AERIAL NAIs
GROUND/AERIAL NAIs

OPERATIONS: The Bottom Line on Major Unit Operations

Targeting in Kosovo

Proposed IO Engagements

D E L I V E R

Major Operation (The Stick)

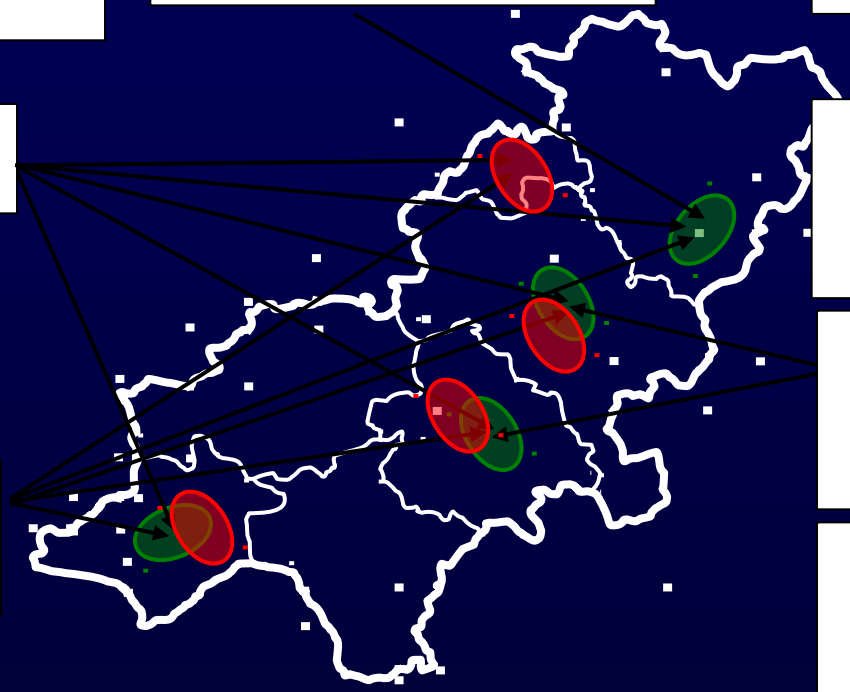
Briefly outline the IO role in supporting the operation.

MEDCAP (The Carrot)
Location/Purpose/ influence

K-Alb Civil Leaders

"Civic Responsibility"

K-Serb Leaders
"Cooperation"



K-Alb Political Leaders

"Support Municipal Government"

K-Alb Populace

"Avoid Violence and revenge"

K-Serb Populace

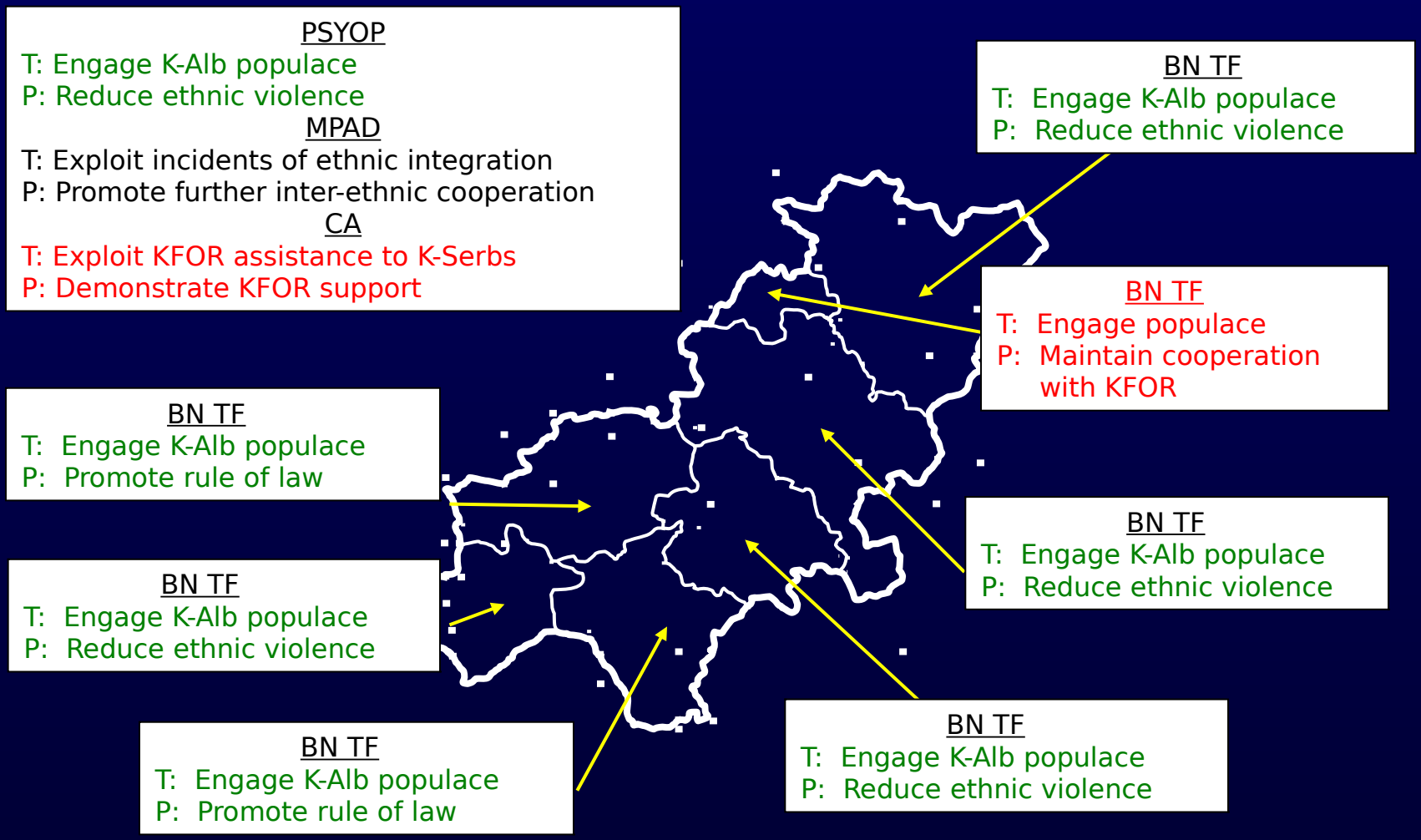
"Cooperation"

Legitimate Military Leadership

"Cooperation"

Specific engagements target centers of gravity across US sector

Proposed BN TF IO Tasks

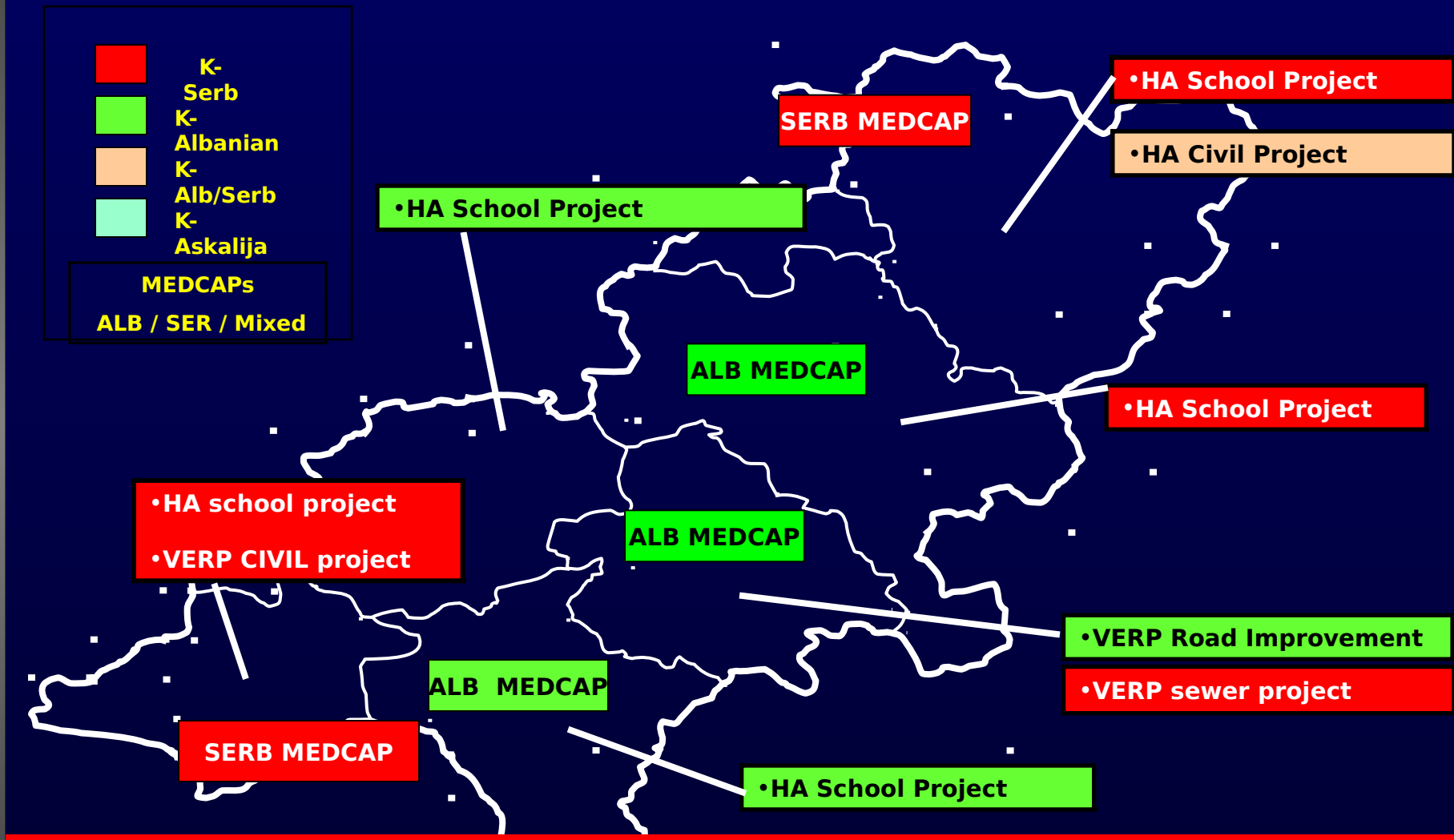


DELIVER

Major Theme or Message and BN supporting Task/Purpose

Targeting in Kosovo

G-5 PROPOSED KEY HA/HCA ACTIVITIES

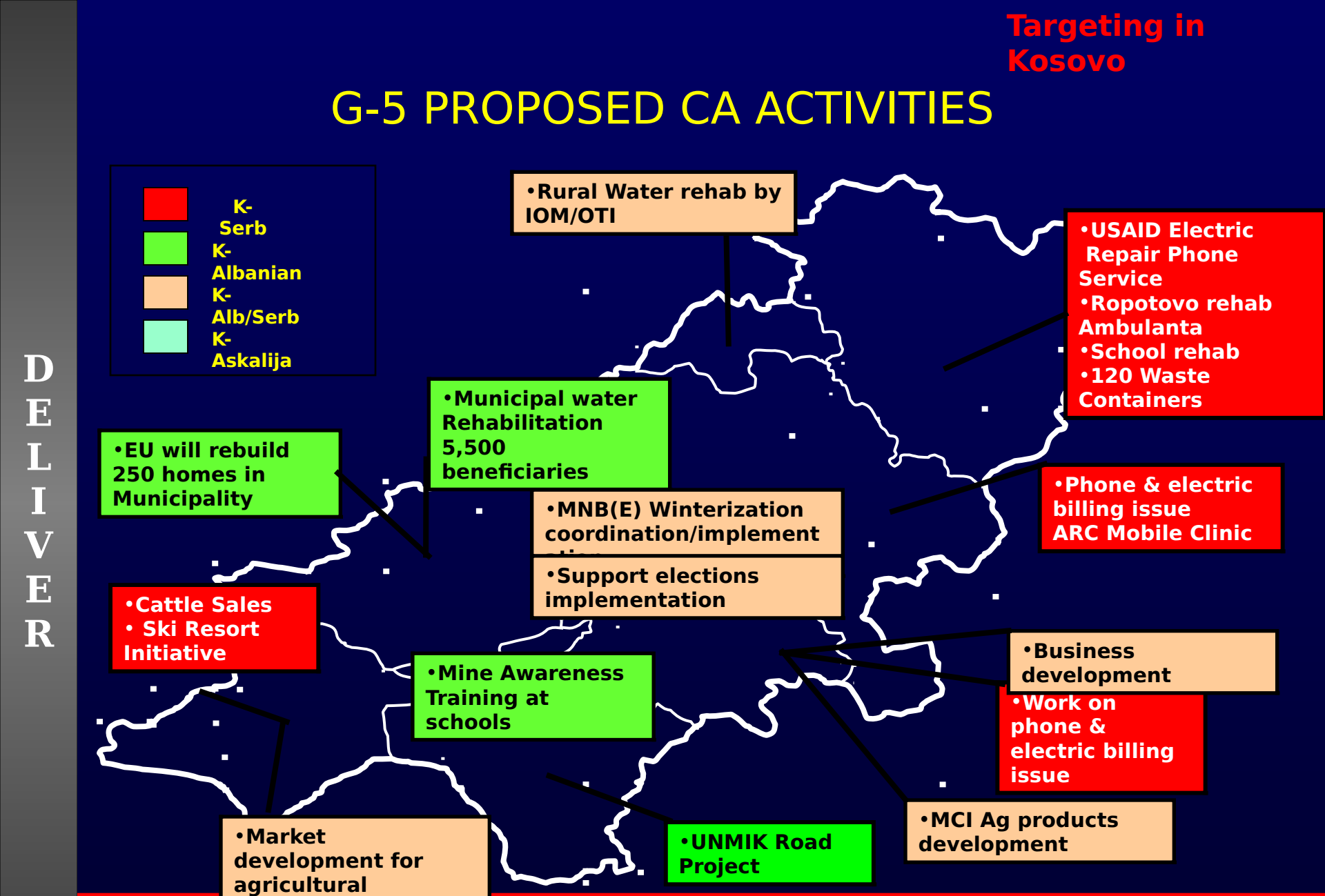


DELIVER

Review to make sure that all CA activities are supporting the commanders intent. These operations are the "Carrot" and highly influential in a PKO environment. However, do to the nature of funding, they are not easily shut down-and very inflexible-once you hand out this carrot, it is hard to take it back.

Targeting in Kosovo

G-5 PROPOSED CA ACTIVITIES



DELIVER

CA activ…fluential "carrots" that can be easily removed from the environment when the desired result is not obtained from the populous or leaders, forcing action or accepting loss of needed assistance.

ASSESSMENT

“Measuring progress was at times very difficult…”

“…sometimes it was not”

Targeting in Kosovo

ASSESSMENT

Targeting Assessment

ASSESSMENT

Objectives	Indicators
Support cooperative K-Serb leaders	Political party leaders remain cooperative (Positive) +members to participate in Municipal Council
Limit K-Serb obstructionists' impact	Hardliners still Suppressed (Positive) + Crowd reaction to acts of violence are minimal + Populace cooperative (AOR)
Limit K-Alb extremists' impact	Political Parties Obstructing Municipal Assemblies (Negative) - boycott municipal assembly - negative local press coverage - Unusually high number of weapons seizures
Support K-Alb cooperative leaders	No Change (Neutral) • Bn TFs engaging municipal assembly officers (AOR)

Indicators and Incident data supporting positive, negative, or neutral affects during the targeting period drive future targeting guidance

Targeting in Kosovo

Incident Data

ASSESSMENT

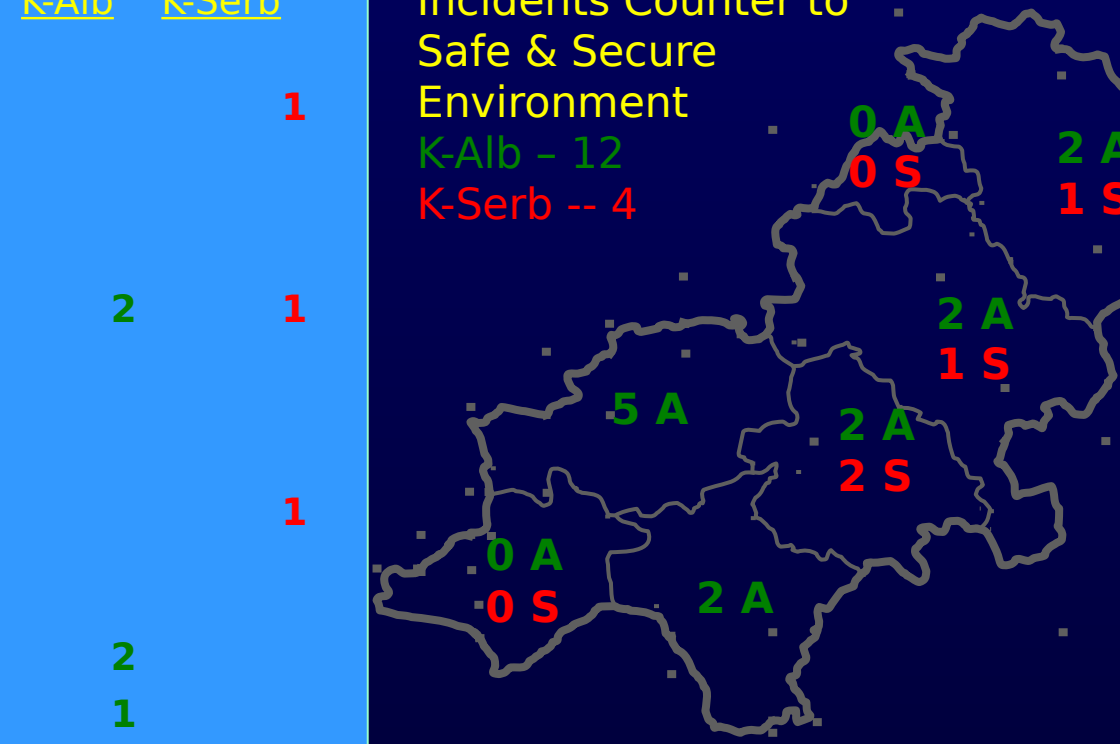
Incidents

	K-Alb	K-Serb
Negative		
• Violence towards UNMIK/KFOR		1
• Interference with UNMIK/KFOR		
• Ethnic Intimidation/Violence		
• Political Intimidation/Violence		
• Rock Throwing	2	1
• Civil Disobedience		
• Anti-UNMIK / KFOR Rhetoric		
• Other Incidents		1
Positive		
• Positive Demonstrations	2	
• K-Serb Refugees & IDPs	1	
• Other Positive Incidents		
• TMK Cooperation	8	1
• K-Serb FOM		
• Inter-Ethnic Business	1	2
• Other Cooperation Incidents		

Incidents Counter to Safe & Secure Environment

K-Alb – 12

K-Serb -- 4



K- Albs – Most incidents were weapons seizures (8)

K-Serbs – House bombings and reaction

Atypical Activity

ASSESSMENT

Media Analysis

Media Coverage of MNB(E)

	Pos	Neg	Neutral	Topics	Themes
K-Alb Media	6	13	21	• Boundary Activity (21) • Weapons Seizures (3) • Politics (2) • Drugs (2) • Other (12)	PV situation is worse Similar to that of the war. A call to arms. UCPMB are freedom fighters.
Serb Media	4	7	6	• Boundary Activity (12) • Bombings (2) • KFOR Press Release • Other (2)	• Alb Terrorists / commandos are from Kosovo • KFOR failing to control boundary

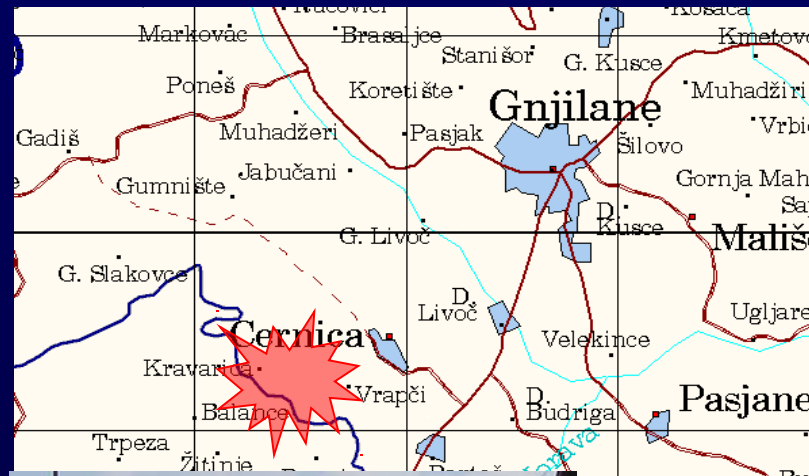
K-Alb Positive Stories: *CG meeting with legitimate leaders, Wpns Destruction*
K-Alb Neg Stories: *Boundary activity, municipal activity-protests*
K-Serb Negative Stories: *Boundary Activity*

Determine where the media attention is focused to capitalize on future operations and measure effectiveness

SHAPING THE ENVIRONMENT

A successful non-lethal engagement by a BN T

- ✓ **Detention of a known criminal**
  - Charged with murder & attempted murder of five Serbs.
  - Seven prior violations.
  - Legal, maneuvers
- ✓ **“Free Albanian” Campaign**
  - Demonstrations
  - Media reporting
  - Political issue
- ✓ **MNB(E) Info Operation**
  - Key leader engagement – face-to-face meetings
  - Local populace -- PSYOP leaflets, talking points



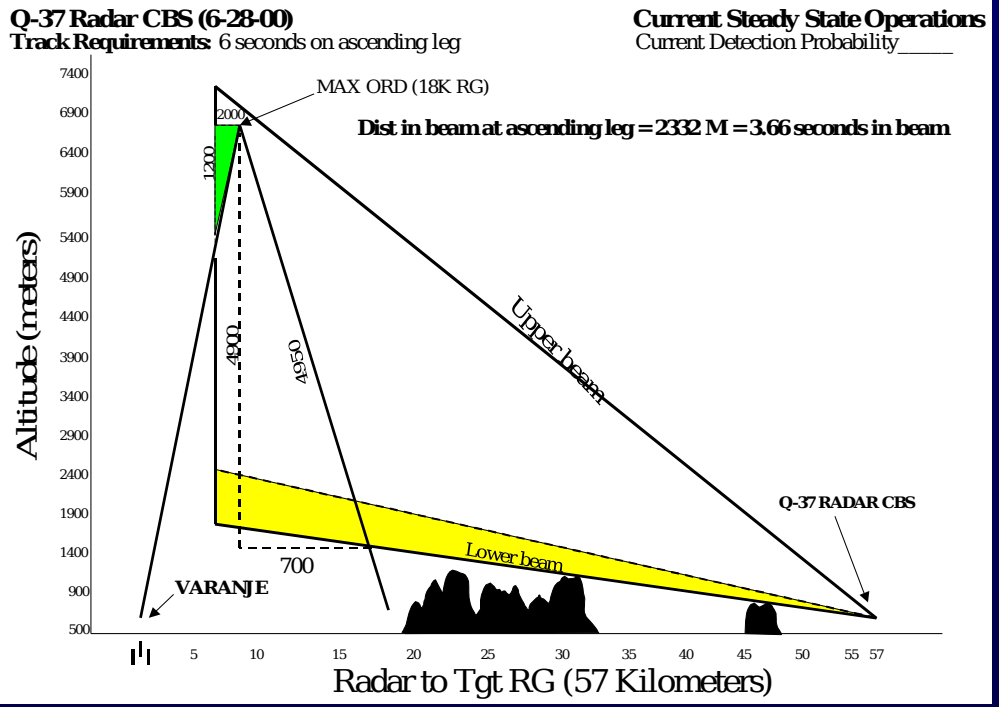
Demonstrations stopped, peaceful resolution without force

In Kosovo, targeting supported the entire spectrum of military

Information

NPN12P
Give Your Children the Peaceful, Productive Kosovo that they deserve.
Stop the anger...
Stop the violence...
Stop the cycle of destruction...
Help KFOR protect you and your families.
REPORT ANY CRIMINAL OR VIOLENT ACTIVITY TO KFOR.
KFOR
KFOR
INTENDS TO INVESTIGATE ALL WAR CRIMES. IF YOU HAVE COMMITTED SUCH CRIMES OR HAVE EVIDENCE OF ANYONE WHO HAS, CONTACT KFOR IMMEDIATELY.
WAR CRIMINALS WILL BE TREATED FAIRLY AND RECEIVE AN IMPARTIAL TRIAL.
HELPING KOSOVO ON THE ROAD TO PEACE.
NPN10P

- ✓ Maneuver Operations
- ✓ Civil Military Operations
- ✓ Information Operations



Radar Operations in Kosovo

- ✓ A very large number of mortar firing incidents were occurring undetected
- ✓ The myth of the mad mortar man caused commanders to look inward
- ✓ Force Protection and Mission Creep overshadowed what was right operationally
- ✓ Inadequate Radar Positioning

- ✓ Expectations exceeded capabilities
- ✓ Duplicated efforts
- ✓ Radar systems were consolidated
- ✓ Difficulty responding rapidly to indirect fire incidents
- ✓ Logistical support for remote sites

Peace Operations must be conducted with as much vigilance and tenacity as every other military operation-or we will be doomed to repeat are past……

We come to this warrior way of life that we share because we hear a calling that few have the opportunity to hear. This calling speaks to our very souls, it is our character, and effects everything that we do. Because of this calling, we refuse to fail our comrades, and we give all of ourselves to everything that we do-100% and then some.

Our brothers in arms who gave their lives in Mogadishu on 3 October, 1993, shared that calling. They truly gave all of themselves, to the point of ultimate sacrifice, and we owe them a debt we can never fully repay, but can always remember. Today, let us honor them by the way we live, by setting the example the way that they did, and that which they expect us to continue.

Today, let us honor our fallen comrades.
Rangers lead the way!

MG David L. Grange
The 7th Colonel of the Regiment
Commander, 1st Infantry Division

Conclusion